

## **CALGARY BOARD OF EDUCATION**

Minutes of the Regular Meeting of the Board of Trustees (the "Board") held in the Multipurpose Room, Education Centre, 1221 – 8 Street SW, Calgary, Alberta on Tuesday, January 15, 2019 at 12:00 noon

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### MEETING ATTENDANCE

#### Board of Trustees:

Trustee T. Hurdman, Chair  
Trustee A. Adams  
Trustee M. Bradshaw  
Trustee L. Davis  
Trustee M. Dennis  
Trustee R. Hehr  
Trustee J. Hrdlicka

#### Administration:

Mr. C. Usih, Chief Superintendent of Schools  
Ms. J. Everett, Acting Deputy Chief Superintendent of Schools  
Mr. D. Breton, Superintendent, Facilities and Environmental Services  
Mr. B. Grundy, Superintendent, Finance/Technology Services and Acting Superintendent, Human Resources  
S. Smith, Acting Superintendent, Learning  
Ms. M. Martin-Esposito, Chief Communications Officer  
Ms. K.A. Fenney, Acting General Counsel and Corporate Secretary  
Ms. T. Minor, Associate Corporate Secretary  
Ms. D. Perrier, Recording Secretary

#### Stakeholder Representatives:

Mr. D. Ball, Principals' Association for Adolescent Learners (PAAL)  
Mr. R. Bushell, Principals' Association for Adolescent Learners (PAAL)  
Ms. J. Copithorne, Calgary Board of Education Staff Association  
Ms. M. Howell, Senior High School Principals' Association  
Mr. T. Killam, Canadian Union of Public Employees, Local 40  
Mr. G. Tink, Senior High School Principals' Association  
Ms. P. Tuli, Elementary School Principals' Association

### 1 | **CALL TO ORDER, NATIONAL ANTHEM AND WELCOME**

Chair Hurdman called the meeting to order at 12:01 p.m. and O Canada was led by the Nelson Mandela High School Concert Choir by way of a DVD recording.



Chair Hurdman acknowledged the traditional territories and oral practices of the Blackfoot Nations, which includes the Siksika, the Piikani, and the Kainai. She also acknowledged the Tsuut'ina and Stoney Nakoda First Nations, the Métis Nation (Region 3), and all people who make their homes in the Treaty 7 region of Southern Alberta.

Chair Hurdman welcomed representatives from the aforementioned organizations, staff and members of the public. She introduced Ms. Howell and Ms. Archer and their Grade 3 students from Le Roi Daniels School, noting they have moved their classroom to the historical Beltline district and downtown. Their week has them investigating the question, "What makes a place amazing?" Students will explore spaces in Calgary that demonstrate care, respect and love for our city. From examining the community organization of Inn from the Cold, to experiencing the Beltline Urban Murals Project and historic Stephen Avenue, students will see the people who have come together to make this city amazing.

## 2 | CONSIDERATION/APPROVAL OF AGENDA

Ms. T. Minor, Associate Corporate Secretary, noted that the proposed changes to the agenda include: the addition of Item 3.1 Meritorious Budget Award; the removal of Item 8.2 OE-6: Asset Protection – Annual Monitoring from the consent agenda for consideration as new Item 5.2; and removal of the draft minutes for the Regular Meetings held October 17 and October 23, 2018 from the consent agenda for consideration immediately following the consent agenda.

MOVED by Trustee Hehr:

**THAT the Agenda for the Regular Meeting of January 15, 2019 be approved as submitted, subject to the revisions noted above.**

The motion was  
CARRIED UNANIMOUSLY.

## 3 | AWARDS AND RECOGNITIONS

### 3.1 Meritorious Budget Award 2018-2019

Chief Superintendent Usih introduced the item, noting the Meritorious Budget Award 2018-2019 was bestowed to the CBE from the Association of School Business Officials International. This is a professional organization that provides programs and services to promote the highest standards of school business management practices, professional growth and the effective use of educational resources. This is the third consecutive year the CBE has received this award, recognizing excellence in the preparation and issuance of the CBE's 2018-2019 Budget. Chief Superintendent Usih commended Superintendent Grundy and his finance team for this prestigious recognition.



## 4 | **RESULTS FOCUS**

### 4.1 Langevin and Ian Bazalgette School Presentation

Ms. N. Lisi, Area III System Principal, introduced the presentation, noting that staff and students from Langevin School and Ian Bazalgette were present to share their work in relation to R-2: Academic Success. She introduced and called forward Ms. K. Keet, Learning Leader from Langevin School to commence the presentation.

Ms. Keet and Ms. Logan, Learning Leaders from Langevin School, Ms. Wong, Learning Leader from Ian Bazalgette School, and Zehaan, Valencia and Mustafa, Grade 7 students from Ian Bazalgette School participated in the oral presentation. Videos were shown of students sharing their perspectives on the characteristics of the Science alternative program. Staff and students shared how personalized learning in the Science alternative programs is based on meaningful and authentic tasks designed with the discipline-based inquiry model. Videos were presented of students demonstrating their learning, communication skills and active exploration on a variety of school projects, including the planning and design of city land and architecture in collaboration with city planners, outdoor field studies, technology and robotics.

On behalf of the Board of Trustees, Trustee Hehr expressed appreciation for the presentation. Chief Superintendent Usih also thanked the presenters for their depictions of the Science alternative program at Langevin and Ian Bazalgette School. He noted this is his first opportunity to hear about the teaching and learning at CBE schools.

### 4.2 R-2 Report Card Information Report Part 2: Arts, Career and Technology Studies, Mathematics, Physical Education and Sciences

Chief Superintendent Usih introduced the report, noting the information provided is detailed and lengthy, with the intention of supporting the Board's understanding of achievement within each of the disciplines as measured through report cards. Acting Superintendent Smith provided highlights of the contents of the report. She noted that Mathematics continues to be an area of focus for the CBE and she summarized the methods undertaken for this strategy, including: the expectation that schools will have a Mathematics goal in their school development plan, unless there is a compelling reason why they would not; Math coaches have been provided to identified schools this year; capacity building of our teachers; and the introduction this year of Math lead teachers in all non-coach schools. Acting Superintendent Smith cautioned that courses with small enrolments may be susceptible to dramatic swings in achievement results. She commented on the important work of calibration to increase the consistency of assessment from classroom to classroom and school to school.

Administration responded to trustees questions on matters including: factors considered by school principals in their determination of offering complementary or CTS classes, and student access to those programs if they are not offered in their designated school; Career and Technology Foundation programs; the value of offering complementary courses in addition to academics to ensure students experience a well-rounded education; the expectation from the province that we offer every student the ability to



take courses in the Arts, and the professional development opportunities available to teachers of the Arts programs; the design of CTS and CTF modules by Alberta Education and the creation of the courses for those modules by teachers; technology courses and the importance of being aware of advancements in this area; rationale for the report card assessments showing a decrease in all spectrums of Science, and the Diploma Exams showing an increase; an explanation of the stem “explores relationships between dance and society”; the work that has been undertaken in the system for calibration of report card assessments; and the ongoing examination of the Grade 6 and Grade 9 Provincial Achievement Test results in Mathematics and areas for improvement.

Chair Hurdman expressed appreciation for the report and noted the information provided was substantial.

Recessed: 1:31 p.m.

Reconvened: 1:44 p.m.

## 5| **OPERATIONAL EXPECTATIONS**

### 5.1 **OE-5: Financial Planning – Annual Monitoring**

Chair Hurdman noted that this report was introduced at the January 8, 2019 meeting where trustees posed questions and received clarification from Administration. She noted that the Board must now formally act on the monitoring report to determine compliance on this policy.

MOVED by Trustee Bradshaw:

**THAT the Board of Trustees approves that the Chief Superintendent is in compliance with the provisions of policy OE-5: Financial Planning.**

The motion was  
CARRIED UNANIMOUSLY.

MOVED by Trustee Bradshaw:

**THAT the Board of Trustees commends the Chief Superintendent for exemplary performance in financial management by creating and managing a budget that does not materially deviate from the budget.**

Trustee Bradshaw commented in opening the debate: asking for tight targets with aging facilities; ask to keep targets small so we can invest as much as possible in educating our students and understand how difficult that is to do.

Trustee comments in debate of the motion included: in the context of a \$1.4 billion organization there are a lot of moving parts that could require unexpected expense and immediate action; these are tight targets, given the aging facilities, a growing number of students and staff, and year-over-year funding tied to a political environment that is not necessarily consistent; targets are being met that direct funds as much as possible for educating students in the classrooms; the work that has been done in financial planning



and by professional staff is commendable; the CBE budget deficit came in at less than 1% of its entire budget; and Superintendents and administration are commended for diligently managing their service unit budgets.

Chair Hurdman called for the vote on the motion.

The motion was  
CARRIED UNANIMOUSLY.

5.2 OE-6: Asset Protection – Annual Monitoring

MOVED by Trustee Dennis:

**THAT the Board of Trustees approves that the Chief Superintendent is in compliance with the provisions of policy OE-6: Asset Protection.**

In debate of the motion a trustee commented that overall compliance has been reported with this operational expectations policy, with the exception of indicator 6.1.1, and information that has been shared with trustees leads to confidence that Administration continues to work on supporting staff and reinforcing expectations in an effort to elevate success in this area.

Chair Hurdman called for the vote on the motion.

The motion was  
CARRIED UNANIMOUSLY.

MOVED by Trustee Dennis:

**THAT the Board of Trustees commends the Chief Superintendent for exemplary performance wherein only 1.3% of Calgary Board of Education schools show a marginal rating on the facility condition index in the VFA, as audited by Alberta Infrastructure.**

Trustee comments in debate of the motion included: this is significantly below the 5% target; the Facilities and Environmental Services have been faced with increasing budgetary pressures that affects their work; Administration is doing the work required, to the best of their abilities with the funding provided to keep our students in good facilities; over 50% of CBE schools are over 50 years old and although the government has provided more infrastructure funding than in the past, every single year we have a standard shortfall; and, it is concern to be able to maintain these standards moving forward due to continued pressures in the service unit and funding availability.

Chair Hurdman called for the vote on the motion.

The motion was  
CARRIED UNANIMOUSLY.



6 | **PUBLIC COMMENT**

There were no public comments.

7 | **MATTERS RESERVED FOR BOARD ACTION**

There were no items.

8 | **CONSENT AGENDA**

The Chair noted that items on the consent agenda, with the exception of the Minutes of the Regular Meetings held October 17 and 23, 2018, and Item 8.2, are approved with the agenda as follows:

8.1 Approval of Minutes

- Regular Meeting held October 30, 2018

**THAT the Board of Trustees approves the minutes of the Regular Meeting held October 30, 2018 as submitted.**

8.3 Items Provided for Board Information

8.3.1 Chief Superintendent's Update

Minutes of the Regular Meeting held October 17, 2018

MOVED by Trustee Dennis:

**THAT the Board of Trustees approves the minutes of the Regular Meeting held October 17, 2018 as submitted.**

The motion was

CARRIED UNANIMOUSLY.

In favour:

Trustee Bradshaw  
Trustee Davis  
Trustee Dennis  
Trustee Hehr  
Trustee Hrdlicka  
Trustee Hurdman

Abstained:

Trustee Adams

Minutes of the Regular Meeting held October 23, 2018

MOVED by Trustee Dennis:

**THAT the Board of Trustees approves the minutes of the Regular Meeting held October 23, 2018 as submitted.**



The motion was  
CARRIED UNANIMOUSLY.

In favour: Trustee Adams  
Trustee Bradshaw  
Trustee Dennis  
Trustee Hehr  
Trustee Hrdlicka  
Trustee Hurdman  
Abstained: Trustee Davis

Chair Hurdman noted that the Board would meet in camera following this public portion of the meeting to discuss two strategic communications and planning matters and three strategic governance matters. She noted that the next public Board meeting is scheduled for Tuesday, February 5, 2019.

Recessed: 2:04 p.m.  
Reconvened: 2:30 p.m.

## 9 | **IN-CAMERA-SESSION**

### Motion To Move In Camera

MOVED by Trustee Dennis:

Whereas the Board of Trustees is of the opinion that it is in the public interest that matters on the Private Agenda for the Regular Meeting of the Board of Trustees, January 15, 2019, be considered at an in-camera session; therefore, be it

***Resolved, THAT the Regular Meeting of the Board of Trustees moves in-camera.***

The motion was  
CARRIED UNANIMOUSLY.

### Motion To Revert To Public Meeting

MOVED by Trustee Hehr:

**THAT the Regular Meeting of the Board of Trustees moves out of in-camera.**

The motion was  
CARRIED UNANIMOUSLY.

### Motions To Action In-Camera Recommendations

MOVED by Trustee Hehr:

**THAT the Board of Trustees directs Acting General Counsel to provide the Board with service providers as discussed in camera.**



The motion was  
CARRIED UNANIMOUSLY.

MOVED by Trustee Hehr:

**THAT the Board of Trustees authorizes the January 15, 2019 private report to be placed on the March 12, 2019 in-camera session agenda as discussed in camera.**

The motion was  
CARRIED.

In favour:	Trustee Adams Trustee Davis Trustee Hehr Trustee Hrdlicka Trustee Hurdman
Opposed:	Trustee Bradshaw Trustee Dennis

## 10 | **ADJOURNMENT**

MOVED by Trustee Hehr:

**THAT on adjournment, the meeting adjourns to the call of the Chair.**

The motion was  
CARRIED UNANIMOUSLY.

The meeting adjourned at 5:33 p.m.

Chair Hurdman reconvened the January 15, 2019 Regular Meeting of the Board of Trustees on Friday, January 18, 2019 at 3:35 p.m., in Room T224 of the Education Centre, 1221 – 8 Street SW, Calgary, Alberta.

### MEETING ATTENDANCE

#### Board of Trustees:

Trustee T. Hurdman, Chair  
Trustee A. Adams  
Trustee M. Bradshaw  
Trustee L. Davis  
Trustee M. Dennis  
Trustee R. Hehr  
Trustee J. Hrdlicka

#### Administration:

Mr. C. Usih, Chief Superintendent of Schools  
Ms. K.A. Fenney, Acting General Counsel and Corporate Secretary  
Ms. T. Minor, Associate Corporate Secretary





Motion To Move In Camera

MOVED by Trustee Adams:

Whereas the Board of Trustees is of the opinion that it is in the public interest that matters on the Private Agenda for the Regular Meeting of the Board of Trustees, January 15, 2019, and reconvened on January 18, 2019, be considered at an in-camera session; therefore, be it

*Resolved, THAT the Regular Meeting of the Board of Trustees moves in-camera.*

The motion was  
CARRIED UNANIMOUSLY.

Motion To Revert To Public Meeting

MOVED by Trustee Bradshaw:

**THAT the Regular Meeting of the Board of Trustees moves out of in-camera.**

The motion was  
CARRIED UNANIMOUSLY.

Motions To Action In-Camera Recommendations

MOVED by Trustee Hehr:

**THAT the Board of Trustees approves a meeting with the successful service provider, as discussed in-camera.**

The motion was  
CARRIED UNANIMOUSLY.

MOVED by Trustee Bradshaw:

**THAT the Board of Trustees authorizes Acting General Counsel to provide correspondence to the successful service provider, as discussed in-camera.**

The motion was  
CARRIED UNANIMOUSLY.

**ADJOURNMENT**

MOVED by Trustee Adams:

**THAT on adjournment, the meeting adjourns to the call of the Chair.**

The motion was  
CARRIED UNANIMOUSLY.

The meeting adjourned at 4:35 p.m.



Chair Hurdman reconvened the January 15, 2019 Regular Meeting of the Board of Trustees on Wednesday, January 23, 2019 at 12:00 p.m., in Room T224 of the Education Centre, 1221 – 8 Street SW, Calgary, Alberta.

#### MEETING ATTENDANCE

##### Board of Trustees:

Trustee T. Hurdman, Chair  
Trustee A. Adams  
Trustee M. Bradshaw  
Trustee L. Davis  
Trustee M. Dennis  
Trustee R. Hehr  
Trustee J. Hrdlicka

##### Administration:

Mr. C. Usih, Chief Superintendent of Schools  
Ms. K.A. Fenney, Acting General Counsel and Corporate Secretary  
Ms. T. Minor, Associate Corporate Secretary

#### Motion To Move In Camera

MOVED by Trustee Hrdlicka:

Whereas the Board of Trustees is of the opinion that it is in the public interest that matters on the Private Agenda for the Regular Meeting of the Board of Trustees, January 15, 2019, and reconvened on January 18 and January 23, 2019, be considered at an in-camera session; therefore, be it

***Resolved, THAT the Regular Meeting of the Board of Trustees moves in-camera.***

The motion was  
CARRIED UNANIMOUSLY.

#### Motion To Revert To Public Meeting

MOVED by Trustee Bradshaw:

**THAT the Regular Meeting of the Board of Trustees moves out of in-camera.**

The motion was  
CARRIED UNANIMOUSLY.

#### **ADJOURNMENT**

Chair Hurdman declared the meeting adjourned at 1:00 p.m.

