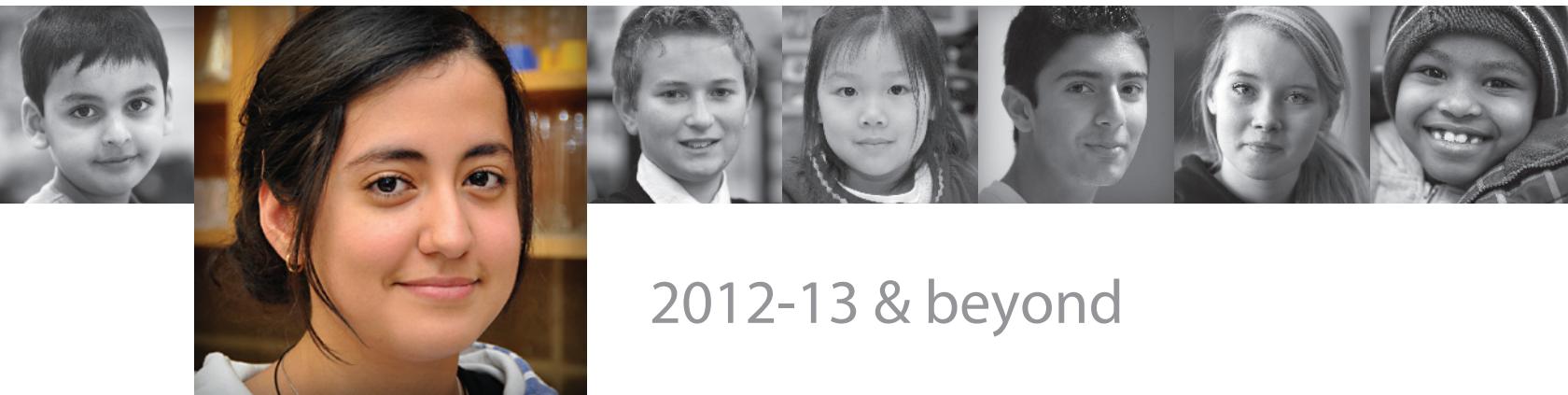


cbe.ab.ca

| promise |

budgeting for success



2012-13 & beyond

learning | as unique | as every student



Calgary Board
of Education

investing in our students



The Calgary Board of Education is one of the best public education systems in the world. Outstanding education depends on making wise decisions about how to invest public resources on behalf of more than 104,000 students. It's an important responsibility. The money we spend educating our youth is one of the most important investments communities can make in their future.

The Province of Alberta projects a total of \$40.3 billion in revenue for 2012-13. The Province's second biggest expense is education for students from Kindergarten to Grade 12. The largest school board in Alberta, the CBE, will receive an estimated \$1.07 billion in provincial grant revenue for the 2012-13 school year.

our ultimate goal

Our budget decisions are driven by our ultimate goal – ensuring student success. This goal is expressed by our Board of Trustees' expectation that:

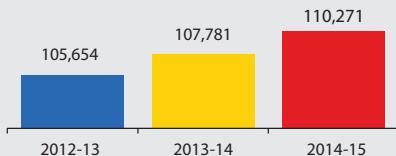
each student, in keeping with his or her individual abilities and gifts, will complete high school with a foundation of learning necessary to thrive in life, work and continued learning.

This "mega result" encompasses very specific expectations for student outcomes in academic success, character, personal development and citizenship.

Achieving student success requires commitment from every part of the CBE community. It requires a vision of what success looks like for every student and a plan for how we will get there. This vision is defined by Alberta Education and reflected in our Three-Year Education Plan.

estimated student enrollment

2012-13	105,654
2013-14	107,781
2014-15	110,271

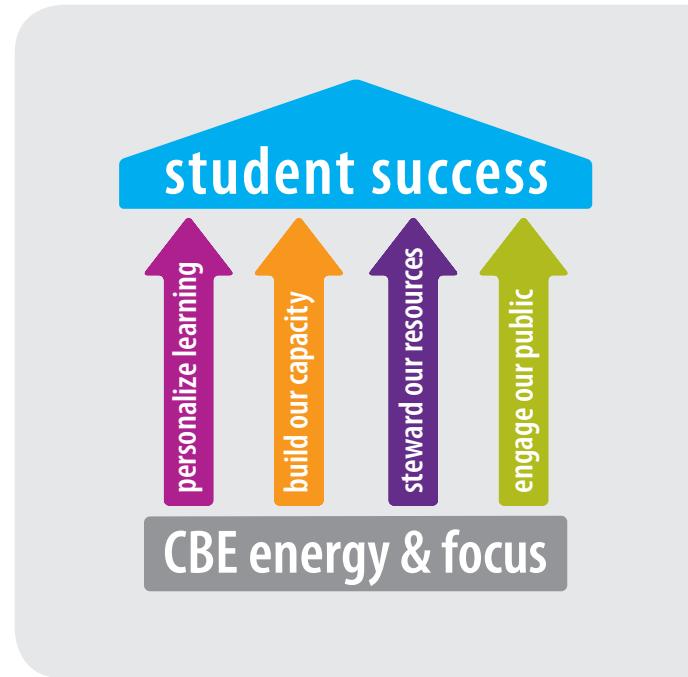


The Three-Year Education Plan guides our work and connects each CBE employee to our ultimate goal of student success. Everything we do to support students falls into one of four categories: personalize learning; build our capacity; engage our public; and steward our resources.

Stewarding our resources means that we recognize our responsibility to ensure public funding delivers the best possible public education for our students. Building balanced budgets—both operating and capital—is an opportunity to demonstrate the connection between funding and student success.

The most recent provincial budget kept its promise for sustainable funding. The Alberta government provided three-year budgets to enable long-term planning. Consequently, for the first time, the Three-Year Education Plan is complemented by a three-year funding model. A three-year, predictable funding model allows us to be more strategic in how we plan for student learning.

Outstanding education depends on making wise decisions about how to invest public resources on behalf of more than 104,000 CBE students.



highlights



Our goal in building the budget is to dedicate the maximum possible resources to optimize learning for students in classrooms. We remain focused on this goal as we prepare balanced budgets each year. Our expenditures are measured against the goals of our Three-Year Education Plan to ensure that everything we do contributes as much as possible to student success.

Key highlights of the budgets include:

- funding to schools via the Resource Allocation Method (RAM) has increased by \$21 million over last year
- we expect to hire the equivalent of an additional 163 full-time positions for the next school year
- we balanced a more than \$1 billion budget
- we expect our enrolment to top 105,654 students at 225 schools across Calgary
- the portion of the budget the CBE spends on Board Governance and Administration will drop from 3.7 per cent to 3.4 per cent of our total operating budget, placing the CBE among the most efficient school districts in the province

The budget numbers presented in this report will be finalized in the fall of 2012 to reflect our Sept. 30, 2012 actual enrolment. A fall budget update is produced once all the numbers are finalized.

Our goal in building the budget is to dedicate the maximum possible resources to optimize learning for students in classrooms.

The “budget-at-a-glance” shows our revenue and how we spend it to support student learning. We plan to balance the budget by using more than \$16 million in reserves.

revenue

Government grants include provincial and federal operation funding based on projected enrolment for 2012-13.

Fees, sales and services includes transportation fees, noon supervision fees, instructional supplies and material fees as well as fees charged at the school level for field trips, athletics, and arts. It also includes revenues for Chinook adult education programs, international student fees and general sales at the school level.

Other includes gifts and donations, fundraising, leasing revenue, and investment income.

Capital allocations represent provincial funding for school building amortization.

expenses

Instruction includes teacher and support staff salaries and benefits.

Board and System Administration includes administrative functions and central services support for the jurisdiction at the district or system level.

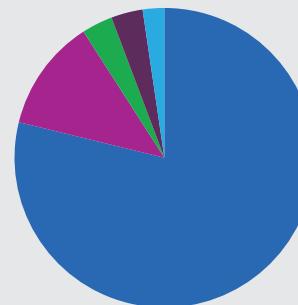
External services consists of costs related to education services outside of regular program areas including international student services and adult learning.

revenue	all figures in \$ thousands	%
government grants	1,043,232	90.5
fees, sales and services	51,151	4.4
other	28,881	2.5
capital allocations	29,606	2.6
	<u>1,152,870</u>	<u>100.0</u>



The \$1.07 billion provincial grant revenue on page two is the sum of government grants and capital allocations.

expenses	all figures in \$ thousands	%
instruction: ECS - Grade 12	921,268	78.9
operations & maintenance	141,608	12.1
transportation	39,012	3.3
Board & System Administration	39,918	3.4
external services	27,144	2.3
	<u>1,168,950</u>	<u>100.0</u>



maximizing funding for students



Board and System Administration costs

The province limits our Board and System Administration costs to four per cent of our total operating budget. We expect to spend well below that next year so that more funding will flow to students in our classrooms. Of our total operating budget next year, we expect only 3.4 per cent will be spent on administration for our entire system. Board and System Administration includes administrative functions and central services that support students at the district or system level.

The CBE's Board and System Administration cost was only 3.7 per cent in 2011-12 and is forecast to be 3.4 per cent for next year, placing the CBE among the most efficient districts in Alberta.

parents guide school fees for 2012-13

The funding we receive does not always cover the cost of services provided by the CBE. For example, the funding provided for transportation is more than \$6 million lower than the cost. In total, the CBE faces a gap of \$31 million between what services for students cost and the funding that is provided. This year we asked parents to help us solve this problem. More than 4,000 parents helped set the framework for fees going forward following a comprehensive community engagement process. This process is continuing as we seek to further engage parents to refine our framework.



The CBE's Board and System Administration cost was only 3.7 per cent in 2011-12 and is forecast to be 3.4 per cent for next year, placing the CBE among the most efficient districts in Alberta.

how new schools are funded

New schools are funded by the provincial government through a capital budget. Each year, the CBE submits a detailed, three-year capital plan to the provincial government. It outlines where we need to build new schools or modernize existing schools to serve the needs of our community. The plan details the top priorities. Although we prepare the plan every year, except for a recent \$10.5 million allocation for Chinook Learning Services, no new capital projects have been approved in the past four years.

Capital projects approved a number of years ago mean that four new CBE middle schools (Grades 4-9 or Grades 5-9) will open in September including:

- Nose Creek School in Coventry Hills
- Twelve Mile Coulee School in Tuscany
- Ted Harrison School in Taradale
- Captain Nichola Goddard School in Panorama Hills

In addition, major modernization projects are being completed at Western Canada High School and Lord Shaughnessy High School. The new Northwest High School is expected to open in September 2013.

Detailed information on how we built the CBE budget can be found on our website. Here are some useful links to get you started.

- Operating Budget for 2012-13 and Beyond
<http://www.cbe.ab.ca/trustees/budget.asp>
- Budget assumptions report for 2012-13 to 2014-15
<http://www.cbe.ab.ca/Trustees/agendas/a12Mar20.pdf#page=227>
- The Board of Trustees results for student achievement
<http://www.cbe.ab.ca/Trustees/results/default.asp>
- Three-Year Education Plan 2012-2015
http://www.cbe.ab.ca/aboutus/documents/Interim_2012-2015_3_Yr_Ed_Plan.pdf



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