report to Board of Trustees

Construction Projects Status Report

Date December 16, 2025

Meeting Type Regular Meeting, Public Agenda

To Board of Trustees

From Joanne Pitman

Chief Superintendent of Schools

Purpose Information

Originator Dany Breton, Superintendent, Facilities and Environmental Services

Governance Policy

Reference

Operational Expectations

OE-7: Communication With and Support for the Board

OE-9: Facilities

Resource Person(s)

Trevor Fenton, Director, Facility Projects
David Jaimes, Manager, Capital Construction

1 | Recommendation

This report is being provided for information to the Board of Trustees. No decision is required at this time.

2 | Issue

The Chief Superintendent is required to provide the Board of Trustees with an update regarding the status of major capital projects including new schools, modernizations, additions and Modular Classroom Program (MCP) projects currently under development or construction.

The Calgary Board of Education (CBE) has received construction approval for four new schools, design approval for ten new schools, one modernization, and one replacement school, and planning approval for one new school.

On March 4, 2022, the Government of Alberta (GoA) announced "Design and Construction" approval of a middle school in the community Evanston. On December 14, 2022, Alberta Infrastructure (AI) advised that the school will be delivered via a design-build delivery method. The design-build contract was awarded in November 2023 and construction commenced on April 25, 2024. On August 29, 2025, the CBE announced that the name of the new middle school will be Evanston Heights School. The new school is scheduled for handover from AI in winter 2026 and will welcome students for the start of the 2026-2027 school year.

On March 1, 2023, the GoA announced the approval of "Design and Construction" funding for the modernization of John G. Diefenbaker High School. On July 16, 2025, following a request by CBE stemming from pre-design analysis, AE&C granted approval to change the project's scope of work from modernization to full replacement. The replacement school will have an opening capacity of 1,910 students, representing a capacity increase of 505 students compared to the current building. Moreover, the school will be designed to be able to accommodate an additional 195 students through the installation of modular classrooms in the future, if required. The project will be managed by AI and is approved for design only, with further approvals required to obtain construction funding.

On March 1, 2024, the GoA announced approval of "Design and Construction" funding for a new elementary school in the community of Evanston and "Design" funding for both a new elementary school in the community of Redstone and a new high school in the community of Cornerstone. On August 8, 2024, the GoA approved a capacity increase of the Cornerstone high school from 1,800 to 2,410 students and on December 3, 2024, approval was received for a capacity increase of Redstone elementary from 600 to 890 students. Al commenced pre-design work on August 6, 2024, for Evanston elementary, October 7, 2024, for Redstone elementary and December 13, 2024, for Cornerstone high school. On February 15, 2025, the GoA announced construction approval for both Redstone elementary and Cornerstone high school. All three schools are currently in the construction tendering phase and will be delivered as Public-Private Partnership (P3) projects.

On March 1, 2024, the GoA announced approval of "Design" funding for the modernization of Annie Gale School starting in 2026. On September 18, 2024, AE&C announced that design funding was being provided immediately to accelerate the delivery timeline. The project is being managed by CBE and on April 1, 2025, the design contract was awarded with design development currently underway.

On March 1, 2024, the GoA announced that "Planning" funding for a new middle school located in the community of Saddle Ridge would be provided in 2026. On September 26, 2024, AE&C announced that "Planning" funding was being provided immediately to accelerate the delivery timeline. Work for the "Planning" phase is complete and AI is commencing the necessary site investigation work prior to advancing to project to the "Design" stage.



On March 14, 2025, the GoA announced approval of "Design" funding for ten new CBE elementary and middle schools located throughout various communities in Calgary. On April 25, 2025, AE&C and Al representatives advised that all ten schools will be bundled and delivered under a single P3 contract. The project start-up meeting was held on July 10, 2025, and design meetings commenced on September 26, 2025.

The MCP provides school jurisdictions with new modular classrooms, modular/portable unit relocations, replacements and demolitions to assist school jurisdictions with the accommodation of students on an urgent basis. On March 14, 2024, as part of the 2024-25 MCP, AE&C approved 12 new modular classrooms and the relocation of six other units. On April 9, 2024, the CBE Board of Trustees approved the use of Capital Reserves to relocate six modular classrooms. On August 2, 2024, as a part of the 2024-25 MCP, AE&C provided in-year approval of an additional 35 new and the relocation of five modular classrooms. The majority of these projects are into the warranty phase and considered complete, and two sites are in the final stages of construction. On April 17, 2025, under the 2025-26 MCP, AE&C provided approval for eight new modular classrooms and one demolition. On July 9, 2025, AE&C provided in-year approval for up to 13 additional new modular classrooms. All 2025-26 projects are currently in the construction tendering phase.

4 | Analysis

Information on the status of the abovementioned projects is provided in **Attachment** I.

The locations of the various new school, existing school and MCP capital projects are shown in **Attachment II**.

Attachment III provides a series of onsite photographs to visually convey the progress at Evanston middle.

There are Project Steering Committees set up for the following projects:

- Livingston & Cornerstone elementary schools;
- Sage Hill & Nolan Hill elementary schools;
- Aspen Woods & Sherwood/Nolan Hill middle schools;
- Cornerstone & Cityscape/Redstone middle schools;
- Mahogany & Sage Hill/Kincora middle schools;
- Redstone & Evanston elementary schools;
- Cornerstone high school; and
- Annie Gale School Modernization



5 | Conclusion

This report provides the current update on the status of all approved new and existing school capital projects as well as all approved projects under the MCP. It is provided to the Board of Trustees for informational purposes in compliance with Operational Expectation 7: Communication With and Support for the Board.

JOANNE PITMAN CHIEF SUPERINTENDENT OF SCHOOLS

ATTACHMENTS

Attachment I: New/Modernized Facility Construction Status

Attachment II: Project Location Map
Attachment III: Construction Photos

GLOSSARY - Developed by the Board of Trustees

Board: Board of Trustees

Governance Culture: The Board defined its own work and how it will be carried out. These policies clearly state the expectations the Board has for individual and collective behaviour.

Board/Chief Superintendent Relationship: The Board defined in policy how authority is delegated to its only point of connection – the Chief Superintendent – and how the Chief Superintendent's performance will be evaluated.

Operational Expectations: These policies define both the nonnegotiable expectations and the clear boundaries within which the Chief Superintendent and staff must operate. They articulate the actions and decisions the Board would find either absolutely necessary or totally unacceptable.

Results: These are our statements of outcomes for each student in our district. The Results policies become the Chief Superintendent's and the organization's performance targets and form the basis for judging organization and Chief Superintendent's performance.



CALGARY BOARD OF EDUCATION NEW & EXISTING SCHOOL CONSTRUCTION STATUS As of November 28, 2025

Building	Opening Date	Notes/Comments	
41. Evanston Heights School Grades 4-9	Sept 2026	Design Build – RFP Package (includes drawing package to 30% development and Performance Specifications)	100%
New School, Capacity 925 students		Design-Build Contract Award	100%
Construction approval		Design and Specifications	99%
		Construction Progress	80%
		Note: Project managed by Alberta Infrastructure (AI). Design-build contractor mobilized to site in late April 2024. Building envelope complete, mechanical and electrical rough-ins ongoing, interior finishes started.	
3. John G. Diefenbaker School	TBD	Planning Phase	100%
rades 10-12	122	Design and Specifications	0%
eplacement, Capacity 1,910 esign approval		Note: Project managed by Al. On July 16, 2025, Alberta Education and Childcare (AE&C) approved the change of scope from 'modernization' to 'replacement' and to proceed with design-only. Awaiting next steps from Al.	
44. Annie Gale School	TBD	Design and Specifications	60%
Grades 6-9 Modernization Design approval		Note: Project being managed by Calgary Board of Education approval received on September 18, 2024. Prime consultant been awarded. Design development is complete, detailed de progress.	contract has
45. Cornerstone High School Grades 10-12*	TBD	Design and Specifications	25%
		Construction Award	20%
ew School, Capacity 2,410 students		Construction Progress	0%
Construction approval		Note: Project managed by Al. Design approval was announc 2024. Construction approval announced on February 15, 202 development is complete. P3 procurement is underway.	
8. Saddle Ridge Middle School	TBD	Planning Phase	97%
erades 5-9* lew School, Capacity 925 students lanning approval		Note: Planning approved on March 1, 2024. CBE led 'Planning' activities ar complete. Al has started procurement for site investigation work.	
49. Evanston Elementary School	TBD	Design and Specifications	25%
rades K-4*		Construction Award	60%
New School, Capacity 650 students Construction approval		Construction Progress	0%
		Note: Project managed by Al. Project announced for design a construction on March 1, 2024. Design development is comp procurement is underway.	

^{*}Grade configurations reflect those approved through the Three-Year School Capital Plan. Actual opening day grade configurations will be confirmed prior to school opening.

CALGARY BOARD OF EDUCATION NEW & EXISTING SCHOOL CONSTRUCTION STATUS As of November 28, 2025

Building	Opening Date	Notes/Comments
50. Redstone Elementary School Grades K-4* New School, Capacity 890 students Construction approval	TBD	Design and Specifications Construction Award Construction Progress Note: Project managed by Al. Project announced as design-only on March 1, 2024 and approved for construction on February 15, 2025. Design development is complete. P3 procurement is underway.
51. Aspen Woods Middle School Grades 5-9* New School, Capacity 925 students Design approval	TBD	Design and Specifications Note: Project managed by Al. Project announced as design-only on March 14, 2025. Internal feedback gathering ongoing. Design meetings started on October 3, 2025.
52. Cityscape/Redstone Middle School Grades 6-9* New School, Capacity 1,225 students Design approval	TBD	Design and Specifications Note: Project managed by Al. Project announced as design-only on March 14, 2025. Internal feedback gathering ongoing. Design meetings started on October 3, 2025.
53. Cornerstone Elementary School Grades K-5* New School, Capacity 890 students Design approval	TBD	Design and Specifications Note: Project managed by Al. Project announced as design-only on March 14, 2025. Internal feedback gathering ongoing. Design meetings started on September 26, 2025.
54. Livingstone Elementary School Grades K-5* New School, Capacity 890 students Design approval	TBD	Design and Specifications Note: Project managed by Al. Project announced as design-only on March 14, 2025. Internal feedback gathering ongoing. Design meetings started on September 26, 2025.
55. Mahogany Middle School Grades 7-9* New School, Capacity 1,215 students Design approval	TBD	Design and Specifications Note: Project managed by Al. Project announced as design-only on March 14, 2025. Internal feedback gathering ongoing. Design meetings started on October 3, 2025.
56. Nolan Hill Elementary School Grades K-4* New School, Capacity 590 students Design approval	TBD	Design and Specifications Note: Project managed by Al. Project announced as design-only on March 14, 2025. Internal feedback gathering ongoing. Design meetings started on September 26, 2025.

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CALGARY BOARD OF EDUCATION NEW & EXISTING SCHOOL CONSTRUCTION STATUS As of November 28, 2025

Building	Opening Date	Notes/Comments
57. Sage Hill Elementary School Grades K-5* New School, Capacity 590 students Design approval	TBD	Design and Specifications Note: Project managed by Al. Project announced as design-only on March 14, 2025. Internal feedback gathering ongoing. Design meetings started on September 26, 2025.
58. Sage Hill/Kincora Middle School Grades 6-9* New School, Capacity 1,035 students Design approval	TBD	Design and Specifications Note: Project managed by Al. Project announced as design-only on March 14, 2025. Internal feedback gathering ongoing. Design meetings started on October 3, 2025.
59. Sherwood/Nolan Hill Middle School Grades 5-9* New School, Capacity 925 students Design approval	TBD	Design and Specifications Note: Project managed by Al. Project announced as design-only on March 14, 2025. Internal feedback gathering ongoing. Design meetings started on October 3, 2025.
60. Cornerstone Middle School Grades 6-9* New School, Capacity 1,225 students Design approval	TBD	Design and Specifications Note: Project managed by Al. Project announced as design-only on March 14, 2025. Internal feedback gathering ongoing. Design meetings started on October 3, 2025.

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CALGARY BOARD OF EDUCATION MODULAR CLASSROOM PROGRAM STATUS As of November 28, 2025

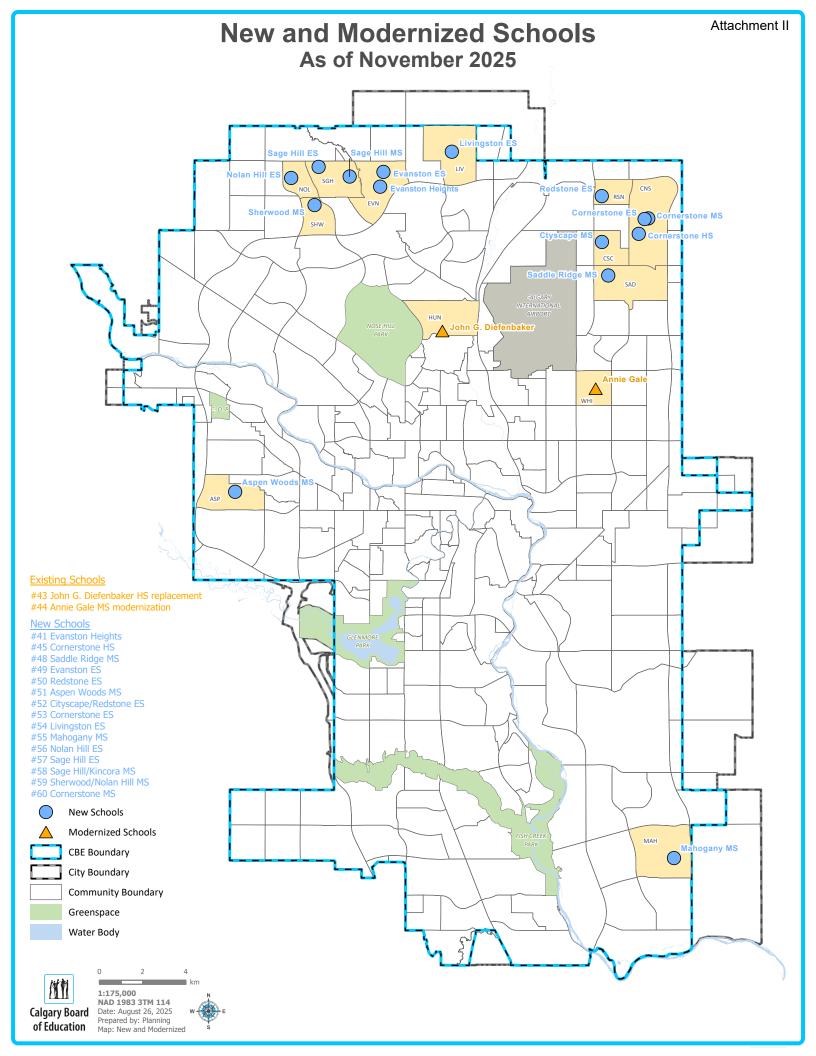
Building	Number of Units	Туре	Opening Date	Notes/Comments	
M9. Prairie Sky School Grades K-9 Added Capacity: 175		New Relocation	Oct 31, 2025	Design and Specifications Construction Award Construction Progress	100% 100% 95%
				Note: Occupancy obtained on October 30th as of October 31st. Work remaining does no spaces and will be addressed in the coming	ot interfere with use of
M12. Joane Cardinal-Schubert HS	5	Relocation	Winter	Design and Specifications	100%
Grades 10-12	1	New	2026	Construction Award	100%
Added Capacity: 150				Construction Progress	90%
				Note: Approved on August 2, 2024. Construnderway.	uction activities
M13. Mahogany School	4	New	Oct 13,	Design and Specifications	100%
Grades K-5			2025	Construction Award	100%
Added Capacity: 100				Construction Progress	99%
				Note: Project substantially complete. Occup October 10th. Classrooms are in use. Work deficiencies.	
M14. North Trail HS	6 New	New Nov 19,	Nov 19,	Design and Specifications	100%
Grades 10-12			2025	Construction Award	100%
Added Capacity: 150				Construction Progress	98%
				Note: Occupancy granted. Classrooms are work does not interfere with use of spaces in the coming weeks.	
M15. Hugh A. Bennett School	4	New	Nov 26, 2025	Design and Specifications	100%
Grades K-4				Construction Award	100%
Added Capacity: 100				Construction Progress	95%
				Note: Occupancy received and classrooms in use as of November 26. The remaining work does not interfere with use of spaces and will be addressed in the coming weeks.	
M18. Buffalo Rubbing Stone School	2	New	Sep 9,	Design and Specifications	100%
Grades K-5			2025	Construction Award	100%
Added Capacity: 50				Construction Progress	99%
				Note: Project complete. Occupancy granter use. Project closeout ongoing.	d. Classrooms are in

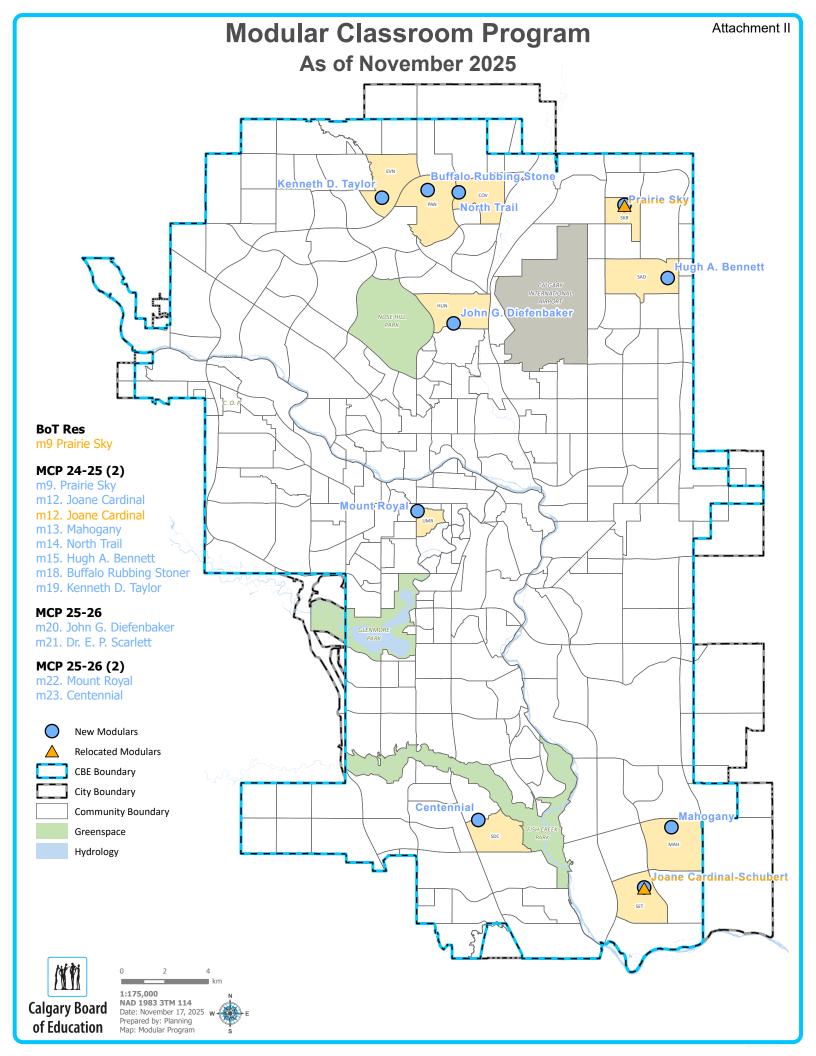
^{*}Grade configurations reflect those approved through the Three-Year School Capital Plan. Actual opening day grade configurations will be confirmed prior to school opening.

CALGARY BOARD OF EDUCATION MODULAR CLASSROOM PROGRAM STATUS As of November 28, 2025

Building	Number of Units	Туре	Opening Date	Notes/Comments		
M19. Kenneth D. Taylor School	2	New	Sep 3,	Design and Specifications	100%	
Grades K-6			2025	Construction Award	100%	
Added Capacity: 50				Construction Progress	99%	
				Note: Project complete. Occupancy granted. use. Project closeout ongoing.	Classrooms are in	
M20. John G. Diefenbaker HS	6	New	TBD	Design and Specifications	100%	
Grades 10-12				Construction Award	50%	
Added Capacity: 150				Construction Progress	0%	
				Note: Approved on April 17, 2025. Design cotendering underway.	mplete. Construction	
M21. Dr. E.P. Scarlett HS	6	New	TBD	Design and Specifications	100%	
Grades 10-12				Construction Award	50%	
Added Capacity: 150				Construction Progress	0%	
				Note: Two units approved on April 17, 2025, and four units approved on July 9, 2025. Design complete. Construction tendering underway.		
M22. Mount Royal School	3	New	TBD	Design and Specifications	100%	
Grades 7-9	•			Construction Award	10%	
Added Capacity: 75				Construction Progress	0%	
				Note: Approved on July 9, 2025. Design complete. Construction tender package being finalized.		
M23. Centennial HS	6	New	TBD	Design and Specifications	100%	
Grades 10-12				Construction Award	25%	
Added Capacity: 150				Construction Progress	0%	
				Note: Approved on July 9, 2025. Design comtender ready for issuance.	plete. Construction	

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Evanston Heights School



Parking Lot



Interior





Exterior Interior